

Toronto Community Housing



2021 Facility Condition Index (“FCI”) Report

Item 10G

June 17, 2022

Building Investment, Finance and Audit Committee

Report: BIFAC:2022-80

To: Building Investment, Finance and Audit Committee (“BIFAC”)

From: Vice President, Facilities Management

Date: May 11, 2022

PURPOSE:

The purpose of this report is to provide the BIFAC with an update on Toronto Community Housing Corporation’s (“TCHC”) 2021 Facility Condition Index (“FCI”).

RECOMMENDATIONS:

It is recommended that the BIFAC receive this report for information.

REASONS FOR RECOMMENDATIONS:

Background

TCHC continues to make major investments in the capital renewal of its portfolio to achieve improved quality of housing for tenants, with a portfolio averaged target of 10% FCI by the end of 2026.

FCI is the industry standard to measure the condition of buildings and physical infrastructure. FCI assesses the value of deferred repairs against the asset replacement values to determine the FCI of buildings and/or building portfolios.

TCHC has an FCI portfolio target of 10% for the end of 2026, which represents a “Fair/Reasonable” condition rating. This is achieved when deferred repair is valued at approximately 10% of an asset’s overall replacement value.

2021 Status Update

In 2021, Facilities Management delivered its full \$350M in capital repair projects, with a year-end close out of **13.2% FCI** – exceeding the 17.6% target set out in the plan in 2017 and the re-forecast of 15.3% from 2020.

Table 1 outlines TCHC’s progress to the ten-year FCI target against the forecast from the 2017 fully funded capital renewal plan.

Table 1: Capital Repair Plan – 2017 & 2020 Forecast vs. 2021 Actual FCI

Year	Fully Funded Capital Plan (\$)	Original 2017 Forecasted FCI	2020 FCI	2021 FCI
2017	\$250M	16.2%	16.2%	16.2%
2018	\$300M	16.4%	15.0%	15.0%
2019	\$313M	18.2%	15.6%	15.6%
2020	\$350M	18.4%	15.7%	15.7%
2021	\$350M	17.6%	15.3%*	13.2%
2022	\$350M	15.9%	14.4%*	12.9%*
2023	\$350M	14.5%	13.5%*	11.9%*
2024	\$325M	13.1%	12.4%*	11.0%*
2025	\$325M	11.4%	11.1%*	10.1%*
2026	\$300M	10.1%	9.9%*	9.6%*
2027	\$247M	10.1%	9.5%*	9.1%*
2028	\$160M	-	9.5%*	9.7%*
2029	\$160M	-	10.1%*	10.1%*
2030	\$160M	-	10.2%*	9.9%*
2031	\$160M	-	10.2%*	10.0%*
2032	\$160M	-	-	9.1%*

*Re-forecasted FCI targets

TCHC's third-party capital planning auditor, Ameresco Canada Inc., has noted that the improvements in TCHC's portfolio are a direct result of proactive approaches to capital investments. With increased investment in more holistic renewal projects, interior improvements and strategic preventative maintenance initiatives, TCHC is able to have a larger impact on FCI.

In delivering the Capital Renewal Plan, TCHC will continue to implement strategic approaches to achieve the FCI target of 10% by the end of 2026, to improve the overall quality of housing for tenants.

SIGNATURE:

"Allen Murray"

Allen Murray,
Vice President, Facilities Management

STAFF CONTACTS:

Allen Murray, Vice President, Facilities Management
(416) 981-6955
Allen.Murray@torontohousing.ca

Noah Slater, Sr. Director, Capital Planning, Design & Engagement
(416) 981-5806
Noah.Slater@torontohousing.ca